

STANDING COMMITTEES

Academic and Student Affairs Committee

Approve Services and Activities Fee –Tacoma Campus: 2021 - 22 Maintenance of Fee, Operating and Capital AllocationsRECOMMENDED ACTION

It is the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents approve for the University of Washington Tacoma campus:

1. Maintaining the Services & Activities (S&A) fee level at **\$158** per full-time student, per quarter for 2021-22;
2. Maintaining the current Tacoma Y fee level at **\$180** per quarter for 2021-22: this fee will no longer be prorated by full- or part-time status;
3. Allocating **\$2,926,422** for 2021-22 program operations;
4. Allocating **\$0** from the Short-Term Contingency Fund to the Long-Term Fund;
5. Allocating **\$0** from the Long-Term Contingency Fund to the Short-Term Fund; and
6. Revising and retitling the Services & Activities Fee Committee Guidelines to the Services & Activities Fee Committee Bylaws.

BACKGROUND

According to action taken by the 2018 Washington state legislature, the Board of Regents is authorized to annually increase the Services and Activities Fee, under RCW 28B.15.069, “by amounts that shall not exceed four percent per year, judged reasonable and necessary by the services and activities fee committee and the governing board.” As provided under RCW 28B.15.045, a student committee recommends the annual allocations to the Board of Regents for approval.

Each year, on the basis of recommendations by the administration and the S&A Fee Committee, the Board of Regents approves annual S&A Fee allocations for the Tacoma campus. Additional allocations may be approved during a given year.

S&A Fees at the UW Bothell and Tacoma campuses are collected separately from the Services and Activities Fees at the Seattle campus, but the process is handled

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in a similar manner. The Board of Regents, at the September 27, 1991, meeting, approved the initial Guidelines that established the S&A Fee Committee for the Tacoma campus and its operating procedures.

The Tacoma S&A Fee Committee reviews and approves the S&A and the UWT-Y Fees on an annual basis. The UWT SAF will be maintained at \$158 per quarter for 2021-22. The S&A Fee Committee has determined to remove the provision and standardize the UWT Y Fee of \$180 for all students enrolled, which will take effect starting Fall of the 2021-22 academic year. All students will pay the same Y fee of \$180 per quarter starting this upcoming academic year.

On the topic of the University Y, the committee has agreed to fund a one-time payment of \$133,000 to cover the bond payments on the Y building. The full University Y fee is responsible for both membership costs and the bond payments on the building. Should there be any future deficit to the University Y the S&A Fee Committee requests that there is further collaboration between students and campus administration to seek a joint resolution.

A. Recommended Services & Activities Fee Rates for 2021-22

The quarterly S&A Fee rate history at UW Tacoma for the past few biennia is as follows, along with this year's recommendation:

Academic Year	Quarterly Fee Rate
2016-17	\$159
2017-18	\$159
2018-19	\$158
2019-20	\$158
2020-21	\$158
2021-22	\$158

The 2021-22 recommendation grew out of S&A Fee Committee discussions over the course of the current academic year—discussions that included, at several different times, representatives of the units supported by S&A Fee income.

B. Recommended Services & Activities Fee Budget for 2021-22

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Based on 2019-20 and 2020-21 S&A Fee revenue collections and current year enrollment information, the S&A Fee Committee estimates 2021-22 revenue at the \$158 fee level per quarter to be approximately \$2,270,000. Projected revenue figures are net of waivers and funds set aside for financial aid. Based on these projections, the Committee recommends allocating the full amount of \$2,270,00 in addition to the \$655,000 from the Short-Term Contingency Fund to fund the below allocations and the \$133,000 University Y debt.

The Tacoma S&A Fee long term contingency is currently at a total of \$1.6 million and is typically used for capital and other projects not part of the annual allocation process. This is an estimate based on end of year projections.

The S&A Fee Committee submitted its written recommendations to the Tacoma Chancellor on May 13, 2021 (Attachment 1). The Chancellor concurred with the S&A Fee Committee's recommendations on May 20, 2021 (Attachment 2).

C. Services & Activities Fee Allocations for 2021-22

The 2021-22 budgets for each program are as follows:

Program	2021-22	% Change
Associated Students of UW Tacoma	\$237,009	22.8
Career Development	\$36,944	14.1
Center for Equity & Inclusion	\$294,291	9.9
Center for Service & Leadership	\$75,573	2.9
Child Care Assistance Program	\$103,402	-2.9
Conference & Event Fund	\$176,500	2.4
Department of Student Life	\$584,740	6.6
First Generation Fellows	\$113,193	18.5
Giving Garden	\$24,195	-3.3
Global Ambassadors	\$18,193	15.0
Husky Success Series	\$2,500	11.1
Husky Sustainability Fund (New)	\$124,334	-
Peer Success Mentor Program	\$14,782	11.2
Registered Student Organizations	\$52,665	7.7
Services & Activities Fee Committee	\$10,400	-
Student Advising Mentor Program (New)	\$21,119	-

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Student Activities Board	\$175,797	23.3
Student Health Services	\$226,665	13.3
Student Publications	\$216,815	5.2
University Y & Dawg House	\$206,152	7.3
University Y Deficit	\$133,000	-37.3
Veterans & Military Resource Center	\$78,153	271.9
TOTAL ALLOCATIONS	\$2,926,422	11.3

Associated Students of University of Washington Tacoma (ASUWT)

The Associated Students of UW Tacoma represents and promotes student interests, needs, and welfare within the University community through committee representation and administrative-level interactions. It also provides for the expression of student opinion and interests to the community at-large and assists the University in providing physical and social environments.

Career Development and Education

Career Development and Education is a service to all current and alumni students in developing, evaluating, and implementing career and educational decisions. Their staff supports students' endeavors toward a rewarding college experience and successful professional growth beyond UW Tacoma. The Career Development and Education program has achieved high success during its first year, and thus it was decided to continue to support this program.

Center for Equity and Inclusion

The Center for Equity and Inclusion (CEI) is a service to the students which strives to create a welcoming and inclusive environment that enables all members of the UW Tacoma community to learn through the exploration of human differences. CEI provides programs and support in three main areas: enhancing campus education, developing community partnerships, and building a diverse campus community.

Center for Service and Leadership

The Center for Service and Leadership provides leadership, personal and professional development for students through their participation and reflection in community engagement and opportunities. Consisting of Volunteer Services and Leadership Endorsement, CSL provides a wide range of experiences for students,

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based on their passion and commitment, while enhancing their leadership skills and community engagement.

Childcare Assistance Program

The Childcare Assistance Program (CAP) allows students with children to receive supplemental funding for childcare, which would then give student-parents space and time to attend classes and/or take advantage of campus programs and services. This program has seen great success in the number of applicants and has proved to be a positive and supportive program for the students at UWT.

Conference & Event Fund

The Conference & Event Fund (CEF) allows students, faculty, and staff to submit requests to bring a broad spectrum of activities to our campus for the benefit of students; it provides opportunities for students to be involved in planning events for the campus. In addition, the CEF supports students' participation at conferences and training events, professional development—often affiliated with their academic program or student organization – that provide skill enhancement and enrichment.

Department of Student Life

The Student Life, known prior as Student Engagement, ensures that the students are provided with opportunities and programs that inspire campus connection, social responsibility and personal transformation. Student Life coordinates the majority of staffing and resources to administer and facilitate student involvement on-campus.

First Generation Fellows

First Generation Fellows (FGF) serves as a resource for the students, faculty and staff by assisting with recruitment and retention activities and helps facilitate the experience of a broad spectrum of urban, veteran and military, first-generation, differently-abled, and other potentially at-risk students. FGF assists the campus in developing services and programs geared toward aiding in the success of these populations and to connect students with appropriate individuals, programs, and services, community agencies, on campus resources, and prospective employers.

Giving Garden

The Giving Garden at the University of Washington Tacoma strives to eliminate food insecurity among students by connecting them back to their food system through hands-on experience with fresh food, grown by students, for students. Through its partnership with The Pantry at UW Tacoma, the university's on-

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campus food bank, the garden is able to deliver local produce directly to students in need. The Giving Garden makes space for the community through volunteer opportunities, events, and by connecting people to nature and agriculture in Tacoma's urban core. The Giving Garden stands as a hub for sustainability, research, and demonstration for the larger community. We believe that the Giving Garden has seen great success this year and the increase in funding is to support its continued growth and development.

Global Ambassadors

The Global Ambassadors Program is to assist new international students with their transition to life as UW Tacoma students and to provide current domestic students with opportunities to connect with and learn from international students. International students have a difficult transition into the campus community, and we value their input in UW Tacoma's campus, thus we would like to continue to support their efforts in that process.

Husky Success Series

The Husky Success Series was originally housed and facilitated under University Academic Advising but has since evolved to incorporate collaboration and participation from the larger UWT campus community. This program aims to provide the campus with programming that is innovative and culturally relevant in hopes of aiding in the success of each student. Each workshop also aids in the training of student leaders to engage in activities that would positively contribute to our campus community.

Peer Success Mentor Program

Housed in the Teaching and Learning Center, the Peer Success Mentor Program aims at providing students with a stable and strong support system. As opposed to strictly supporting students academically, such as the tutors, Peer Success Mentors would provide support in other ways. The Peer Success Mentors will provide students with skills and strategies for coping with university and academic struggles from strategic planning, self-evaluation, and others that will positively impact students. The SAFC has determined that this program would play an important role in supporting our student population.

Registered Student Organizations

Registered Student Organizations (RSOs) are an integral part of student and campus life. This allocation ensures that students who want to engage on campus are able to do so. By providing these funds, students will have access to resources that promote opportunities for student involvement, camaraderie, as well as

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student leadership development. RSOs also provide students with an opportunity to build community with others who may share similar interests, cultures, and viewpoints.

Services & Activities Fee Committee

The increased allocation amount would allow for a newly appointed Services & Activities Fee Committee Voting Member/Summer Coordinator to work during the summer quarter. In the past, there has not been a requirement or necessity to work during the summer quarter. However, with the current COVID-19 pandemic, the Services and Activities Fee Committee would like to ensure that there is a student representative that would be able to advocate on behalf of the student population during the 2021 summer quarter and begin planning the ways in which the SAFC will operate during the 2021-2022 academic year.

Student Activities Board

Student Activities Board (SAB) is a student-led organization responsible for planning, hosting, and sponsoring a wide variety of cultural, entertainment, and social issue events during the academic year. Their goal is to make each event educational, fun, and thought-provoking while encouraging communication and collaboration between students, staff, faculty and the local community. The events hosted by the SAB foster environments for students to engage in comfortable and inviting activities that enhance their overall campus experience.

Student Health Services

Student Health Services (SHS) serves as a vital entity at this University, allowing students the opportunity to receive convenient, no-fee basic healthcare. This allocation includes the Health Promotions Specialist position which was previously included as a separate line item.

Student Publications

Student Publications runs The Ledger and Tahoma West. These publications celebrate students' artistic and journalistic skills through the weekly edition of The Ledger and the annual edition of the Tacoma West. Student Publications regularly develops materials that are substantive and relevant to the UWT student population.

University Y and Dawg House

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The University Y and Dawg House services give access to all students to the multiple student spaces across campus. The majority of this budget is allocated for student staffing. The University Y and Dawg House services give students access to multiple recreational spaces across campus including the Center for Student involvement (CSI), which is housed in the University Y. Resources and services offered range from video game check-in/out to event/meeting location reservations.

Veterans and Military Resource Center

The VMRC is a vital resource on campus that focuses on supporting our military-connected student population. About 20% of our student population has some affiliation with the military. Whether they're a veteran, or a partner, the VMRC offers resources that are specifically tailored to enhance their experience at UWT. With the help of internal and external campus stakeholders, the VMRC is able to advance the academic, professional, and personal success for military-connected students.

D. Revisions to the Services & Activities Fee Committee Bylaws (formerly Guidelines)

The Board of Regents approved the original version of these guidelines on September 27, 1991. Subsequent revisions were approved on June 14, 2002; June 10, 2005; June 8, 2006; June 10, 2016; and June 7, 2018. Revisions were approved by the committee at their Wednesday May 15, 2019 meeting. Revisions were approved by the committee at their December 15, 2019 meeting.

Attachments

1. 2021-22 S&A Fee Recommendations Letter, dated May 13, 2021
2. Concurrence Letter from Chancellor Pagano, dated May 20, 2021
3. Presenters' Biographical Information

May 13th 2021

Chancellor Mark Pagano
University of Washington Tacoma
1900 Commerce Street
Tacoma, WA 98402
Box 358430



Dear Chancellor Pagano,

We're glad to share with you the Services & Activities Fee Committee's (SAFC) recommendations for next year's SAF rate and annual allocations for the next academic year. The committee has taken considerable time and effort since February to review all allocation proposals, reconsider processes of allocation, and hear from our current and potential programs. We are proud to be able to finalize this work on behalf of the entire student body and are grateful for our position to allocate our fees towards effective programs and services that enhance the student experience at UW Tacoma.

SAFC has concluded that for the 2021-2022 academic year we're requesting a total of \$2,926,422 of which \$654,898 is coming from our current Short Term Contingency Fund. The balance of the Short Term Contingency Fund as of July 1st 2020 is \$709,321. The balance of the Long Term Contingency Fund as of July 1st 2020 is \$1,509,000. We expect a significant surplus again at the end of this academic year that will be placed into the Short Term Contingency Fund.

Recommendation: 2021-2022 UW Tacoma Services & Activities Fee

The SAFC voted by majority to keep UW Tacoma's SAF to \$158 per quarter for 2021-2022. This reflects a continued commitment to keep student fees at a reasonable level.

2021-2022 Budget Assumptions

In consultation with UW Tacoma's Office of Finance and Administration, this year's committee projected \$2,271,524 in SAF revenue for 2021-2022. This number is based on enrollment projections and a Services and Activities Fee (SAF) of \$158 per quarter.

Recommendation: 2021-2022 SAF Annual Programs

When determining funding of program allocations, the Committee considered a variety of factors including, but not limited to: whether the service has been funded in the past, assessment data, collaboration amongst programs, student compensation rates, and the increasing importance of equity and inclusion.

The Committee has completed a line-by-line budget review of to-date and expected expenditures, such as programing and staffing costs for each program. This was done to enhance fiscal efficiency and full use of SAF funds before changing the amount allocated to any given program. Attached you will find the 2021-2022 Final Annual Allocation recommendations made by the committee at our April 30th, 2021 meeting.

Below you will find a summary of each program, any major changes from previous year allocations, and stipulations put on their funding:

Associated Students of University of Washington Tacoma (ASUWT) | \$237,009 (22.8% increase)

The Associated Students of UW Tacoma represents and promotes student interests, needs, and welfare within the University community through committee representation and administrative-level interactions. It also provides for the expression of student opinion and interests to the community at-large and assists the University in providing physical and social environments.

Career Development and Education | \$36,944 (14.1% increase)

Career Development and Education is a service to all current and alumni students in developing, evaluating, and implementing career and educational decisions. Their staff supports students' endeavors toward a rewarding college experience and successful professional growth beyond UW Tacoma. The Career Development and Education program has achieved high success during its first year, and thus it was decided to continue to support this program.

Center for Equity and Inclusion | \$294,291 (9.9% increase)

The Center for Equity and Inclusion (CEI) is a service to the students which strives to create a welcoming and inclusive environment that enables all members of the UW Tacoma community to learn through the exploration of human differences. CEI provides programs and support in three main areas: enhancing campus education, developing community partnerships, and building a diverse campus community.

Center for Service and Leadership | \$75,573 (2.9% increase)

The Center for Service and Leadership provides leadership, personal and professional development for students through their participation and reflection in community engagement and opportunities. Consisting of Volunteer Services and Leadership Endorsement, CSL provides a wide range of experiences for students, based on their passion and commitment, while enhancing their leadership skills and community engagement.

Child Care Assistance Program | \$103,402 (2.9% decrease)

The Childcare Assistance Program (CAP) allows students with children to receive supplemental funding for childcare, which would then give student-parents space and time to attend classes and/or take advantage of campus programs and services. This program has seen great success in the number of applicants and has proved to be a positive and supportive program for the students at UWT.

Conference & Event Fund | \$176,500 (2.4% increase)

The Conference & Event Fund (CEF) allows students, faculty, and staff to submit requests to bring a broad spectrum of activities to our campus for the benefit of students; it provides opportunities for students to be involved in planning events for the campus. In addition, the CEF supports students' participation at conferences and training events, professional development—often affiliated with their academic program or student organization – that provide skill enhancement and enrichment.

Department of Student Life | \$584,740 (6.6% increase)

The Student Life, known prior as Student Engagement, ensures that the students are provided with opportunities and programs that inspire campus connection, social responsibility and personal transformation. Student Life coordinates the majority of staffing and resources to administer and facilitate student involvement on-campus.

First Generation Fellows | \$113,193 (18.5% increase)

First Generation Fellows (FGF) serves as a resource for the students, faculty and staff by assisting with recruitment and retention activities and helps facilitate the experience of a broad spectrum of urban, veteran and military, first-generation, differently-abled, and other potentially at-risk students. FGF assists the campus in developing services and programs geared toward aiding in the success of these populations and to connect students with appropriate individuals, programs, and services, community agencies, on campus resources, and prospective employers.

Giving Garden | \$24,195 (3.3% decrease)

The Giving Garden at the University of Washington Tacoma strives to eliminate food insecurity among students by connecting them back to their food system through hands-on experience with fresh food, grown by students, for students. Through its partnership with The Pantry at UW Tacoma, the university's on-campus food bank, the garden is able to deliver local produce directly to students in need. The Giving Garden makes space for the community through volunteer opportunities, events, and by connecting people to nature and agriculture in Tacoma's urban core. The Giving Garden stands as a hub for sustainability, research, and demonstration for the larger community.

Global Ambassadors & Language Lessons | \$18,193 (15% increase)

The Global Ambassadors Program is to assist new international students with their transition to life as UW Tacoma students and to provide current domestic students with opportunities to connect with and learn from international students. International students have a difficult transition into the campus community and we value their input in UW Tacoma's campus, thus we would like to continue to support their efforts in that process. We are happy to provide more funding to the program for its student workers in the hopes that it can allow for more sustained engagement with the Global Ambassadors program and international students in general.

Husky Success Series | \$2,500 (11.1% increase)

The Husky Success Series (HSS) was originally housed and facilitated under University Academic Advising, but has since evolved to incorporate collaboration and participation from the larger UWT campus community. HSS aims to provide the campus with programming that is innovative and culturally relevant in hopes of aiding with the success of each student. Each workshop also aids in the training of student leaders to engage in activities that would positively contribute to our campus community.

Husky Sustainability Fund | \$124,334 (New)

The proposed plan for the Husky Sustainability Fund (HSF) provides students with the opportunity to engage their community on campus and beyond by supporting initiatives that contribute to a culture of sustainability. Increased support for collaboration between students, faculty, and staff through HSF will allow students to play a critical role in the campus community and have their voices and ideas valued. Sustainability is a growing career field, and this fund will provide opportunities for student leaders interested in sustainability to gain experience in leadership, project management, and research skills.

Peer Success Mentor Program | \$14,782 (11.2% increase)

Housed in the Teaching and Learning Center, the Peer Success Mentor Program aims at providing students with a stable and strong support system. As opposed to strictly supporting students academically, such as the tutors, Peer Success Mentors would help create student success on a more holistic level. The Peer Success Mentors will provide students with skills and strategies for coping with university and academic struggles from strategic planning, self-evaluation, and others that will positively impact students. The SAFC has determined that this program would play an important role in supporting our student population.

Stipulations:

1. The allocated amount would cover two Peer Success Mentors, at an hourly wage of \$14.00/hour.
2. The SAFC would like to see an end-of-year review from the program essentially outline what worked and what didn't. As well as what could be improved upon for the following years.

Registered Student Organizations | \$52,665 (7.7% increase)

Registered Student Organizations (RSOs) are an integral part of student and campus life. This allocation ensures that students who want to engage on campus are able to do so. By providing these funds, students will have access to resources that promote opportunities for student involvement, camaraderie, as well as student leadership development. RSOs also provide students with an opportunity to build community with others who may share similar interests, cultures, and viewpoints.

Student Advising Mentor Program | \$21,119 (new allocation)

Student Advising Mentor Program will benefit students by allowing UAA to continue its peer mentoring program. Student Advising Mentors work in partnership with academic advising staff to offer virtual drop-in advising support. These student leaders contribute to the intellectual and personal growth of students by offering their insights into academic issues and the Husky Experience. Student Advising Mentors foster student development while simultaneously gaining valuable leadership experience.

Student Activities Board (SAB) | \$175,797 (23.3% increase)

Student Activities Board is a student-led organization responsible for planning, hosting, and sponsoring a wide variety of cultural, entertainment, and social issue events during the academic year. Their goal is to make each event educational, fun, and thought-provoking while encouraging communication and collaboration between students, staff, faculty and the local

community. The events hosted by the SAB foster environments for students to engage in comfortable and inviting activities that enhance their overall campus experience.

Student Health Services | \$226,665 (13.3% increase)

Student Health Services (SHS) serves as a vital entity at this University, allowing students the opportunity to receive convenient, no-fee basic healthcare. This allocation includes the Health Promotions Specialist position which was previously included as a separate line item.

Student Publications | \$216,815 (5.2% increase)

Student Publications runs The Ledger and Tahoma West. These publications celebrate students' artistic and journalistic skills through the weekly edition of The Ledger and the annual edition of the Tahoma West. This allocation ensures that students are able to gain critical journalistic skills which they will be able to carry into the professional workforce. With over 300+ weekly copies of the Ledger (free to students), and 900 copies of Tahoma West (free to students), Student Publications constantly develops materials that are substantive and relevant to the UWT student population.

University Y and Dawg House | \$206,152 (7.3% increase)

The University Y and Dawg House services give students access to multiple recreational spaces across campus including the Center for Student involvement (CSI), which is housed in the University Y. Resources and services offered range from video game check-in/out to event/meeting location reservations.

University Y Deficit | \$133,000

This allocation is quite unique in that the SAFC has not paid for this in previous years. This allocation will cover the current University Y deficit that has, in the past, been covered by university administration.

Current projections from our Finance and Administration officer show that the final allocated amount of \$133,000 toward the University Y deficit should cover any shortfalls that have arisen throughout the year. For the past few years, funding for this deficit has come from administration budgets. Let it be known that this deficit fluctuates as this fee is currently prorated and is completely dependent on annual student enrollment numbers.

Stipulations:

1. \$133,000.00 is the **maximum** amount that the SAFC is willing to pay at this time.
2. Should any issues arise with the payment of the University Y Fee for the summer 2021 quarter, the SAFC would only consider paying the deficit, if proper communication between the committee and administration is had **first**.

Veteran and Military Resources | \$78,153 (271.9% increase)

The VMRC is a vital resource on campus that focuses on supporting our military-connected student population. About 20% of our student population has some affiliation with the military. Whether they're a veteran, or a partner, the VMRC offers resources that are specifically tailored to enhance their experience at UWT. With the help of internal and external campus stakeholders,

the VMRC is able to advance the academic, professional, and personal success for military-connected students.

SAFC Operations | \$10,400 (16.6% decrease)

Members of the SAFC have unanimously decided to allocate a total of \$10,400 to the SAFC Operations budget for the 2021-2022 academic year. This roughly 16.6% decrease would allow for an appointed SAFC Voting Member/Summer Coordinator to work during the summer quarter. With the current COVID-19 pandemic, the Services and Activities Fee Committee would like to ensure that there is a student representative that would be able to advocate on behalf of the student population during the summer 2021 quarter and begin planning the ways in which the SAFC will operate during the 2021-2022 academic year.

Recommendation: Short-Term/Contingency Funds and Long-Term Funds

The committee recommends moving \$0 from the Short Term/Contingency Fund to the Long-Term Fund.

Remarks Regarding the Student Y Center:

SAFC was presented this year with the unique issue of being required to see S&A fees be used for a project that goes beyond our typical processes. Because of this, we are unsure of our part and power in addressing this issue. In addition, there was not enough adequate information or action proposed to us to consider the full implications of the deficit and its impacts to the student population here on the UWT campus. We hope to expect more transparency with campus administration in regard to providing the committee with information and formal documentation of the expectation or requirement for student fees to be used in this way. We also would like to see that previous SAFC discussions are respected and that the campus works with SAFC in addressing the Student Y Center deficit without it immediately coming out in full from student fees; this would represent an unfortunate financial burden to students twice regarding a contract made on our behalf.

Services and Activities Fee Committee Bylaws

The SAFC Bylaw and operating documents will proceed unchanged, the committee agreed that no new revisions are being proposed this year to the Bylaws.

Closing Comments:

It has been an honor to be able to serve as the Chairs of the Students and Activities Fee Committee. The experience overall and working with our committee and ex-officio members has been unmatched to our time at UWT. We feel proud of the advised allocations and feel that they align well with our committee's values, campus mission, and contribution to the student experience at University of Washington Tacoma. We are aware of the many budget shortfalls on our campus, and in higher education in general, and want to express concern with how this pressure will affect future SAFC's ability to effectively allocate for the benefit of the student body. We hope that the university will increase its transparency in these matters and strive to engage more students meaningfully in decisions that affect our time at the university and which can have a direct impact on our tuition and collected fees.

With regards,

Amy Rhee

Amy Rhee

Services & Activities Fee Committee
Chair

Emily Flavin

Emily Flavin

Services & Activities Fee Committee
Vice-Chair



OFFICE OF THE CHANCELLOR
UNIVERSITY of WASHINGTON | TACOMA

May 20, 2021

Ms. Amy Rhee and Ms. Emily Flavin
2020-2021 Services & Activities Fee Committee (SAFC) Chair and Vice Chair
University of Washington Tacoma
Student and Enrollment Services Planning and Administration
Campus Box 358403
1900 Commerce Street
Tacoma, WA 98402

Dear Ms. Rhee and Ms. Flavin

I received your letter dated May 18, 2021 which outlines UW Tacoma 2020-2021 SAFC's annual allocation decisions. As we all know this was an unprecedented year for our students and student leaders and I wish to thank you and your committee for your commitment and diligence. Your attention to detail that was shown concerning issues most important to our students is quite evident. Please forward my appreciation to your fellow committee members for the thoughtful and passionate work they have accomplished on behalf of all UWT students. The committee's ability to keep on task and get this critical work done on behalf of your student colleagues during this lingering pandemic with its continuing unknowns was remarkable. I especially appreciate the service of the two of you leading this effort as Chair and Vice Chair. I am looking forward to joining you for your presentation during the upcoming Board of Regents meeting on June 10, 2021.

I concur with the funding allocation requests as presented (attached) and will move the allocation recommendations forward to the UW Board of Regents for their discussion and approval. I congratulate your committee on a thoughtful conclusion to your deliberations and I am pleased with the overall results. Your recommendations also appear to be closely aligned with current student priorities on the UW Tacoma campus.

On behalf of the students, faculty, and staff of UW Tacoma, thank you again for your service.

Sincerely,

A handwritten signature in black ink that reads "Mark A. Pagano". The signature is fluid and cursive.

Mark A. Pagano
Chancellor



Amy Rhee

Service and Activities Fee Committee Chair

Amy is the current Chair for the SAFC Committee at the University of Washington Tacoma campus. She was born in Bellevue, Washington and currently resides in South Hill, Washington. Amy is a senior majoring in Finance and is planning to graduate two years early to start her career. She is currently interning at Coinsource, a cryptocurrency startup, as a Consultant. Her favorite hobbies include cleaning, working out, and watching movies.

You can follow her on LinkedIn to watch her grow and see what she's working on as a Husky!
LinkedIn: Amy Rhee



Emily Flavin (she/her/hers)

Service and Activities Fee Committee Vice-Chair

Emily is the current Vice-Chair for SAFC at the University of Washington-Tacoma, holding the honor of working alongside the leadership of Amy Rhee. Along with SAFC, she is an employee with the UWT Pantry and is currently completing independent studies with the Tacoma and Seattle campus.

She is a senior majoring in Ethnic, Gender, and Labor Studies and minoring in Teaching, Learning, and Justice. When her time and energy aren't invested into the success of her academics and UWT, Emily spends her time hiking, biking, and at the University Y.



An Dang (She/Her)

Service and Activities Fee Committee Voting Member

An is one of the current Voting Members for the University of Washington Tacoma SAFC. She is also currently working as a Home care aide for the state of Washington and is an Event director for the UWT Vietnamese Student Association. An is a Junior who is interested in pursuing a double major in Finance and Information Technology. Some of her favorite hobbies include gaming, drawing, watching tv shows, and listening to podcasts.