

MINUTES

BOARD OF REGENTS University of Washington

May 14, 2026

The Board of Regents held its regular meeting at 8:30 a.m. on Thursday, May 14, 2026, in the Petersen Room of the Allen Library. Notice of the meeting was appropriately provided to the public and media.

CALL TO ORDER

Board Chair Regent Forsman called the meeting to order at 8:30 a.m.

ROLL CALL

The Assistant Secretary called the roll. Present were the Chair, Regent Forsman, Regents Barsness, Fuller, Hernandez, Rhoads, Schumacher, Stiffarm, Tamaki, Walker, Zeeck; President Jones, Provost Serio, the Secretary. Regent Constantine was absent until the final executive session.

CONFIRM AGENDA

Hearing no objections, the agenda was confirmed, as distributed.

PUBLIC COMMENT PERIOD

Regents heard from those who had signed up in advance of the meeting to provide public comment. Regents heard from Kay Funk, Colin Marshall, Ishaan Verma, Gabriel Kennedy-Gibbens, Isaac Olson, Stephanie Velea, Carson Lenthall, Phaleen Hanson, and Anne Searcy. Dr. Funk stated that she had emailed the Regents in April concerning the Washington Physicians' Health Plan (WPHP). She stated that there is a class-action lawsuit brought by two former medical students and a recent suicide. She asserted that the WPHP is founded on bad law and bad science and violates the Americans with Disabilities Act. She asked the School of Medicine to end its contract with the WPHP. Professor Marshall shared a petition from 540 faculty members who are concerned about a lack of transparency in how budgets are being. He stated that needless damage is being done and asked that faculty members be given a seat at the table so they can help. Mr. Verma is a student in economics and political science. He thanked the Board for its support of decarbonization and asked it to include decarbonization in the strategic plan. Mr. Kennedy-Gibbens condemned the removal of Professor Aria Fani as director of the Middle-East Center. He asserted that this repression is frightening and shameful and asked the administration to hold a town hall, to reinstate Professor Fani, and to apologize. Mr. Olson accused the University of using its resources to protect hate speech and of hate

speech itself in prosecuting the “UW33.” He claimed that administration is oppressing students and concluded by repeating “shame, shame.” Ms. Velea is a first-year student who reminded Regents of repeated violations of the Animal Welfare Act at the Washington National Biomedical Research Center (WNBRC). She stated that the Center exposes the UW to legal and reputational liability and asked that the University emulate Oregon Health Sciences University (OHSU) and transition the Center to a sanctuary. Mr. Lenthall is an alumnus. He asked the University not to apply for the extension of the P52 grant that funds the Center and appealed to Regents to cease breeding new monkeys, to retire current monkeys, and to close the Center. Non-animal research methods mean that there is no justification for treating sentient animals in this way. He will not stop until every monkey is free. Ms. Hanson is the elected chapter secretary of SEIU 925, which represents 7,000 UW employees. She noted that the draft strategic framework affirms that “the UW’s public impact is powered by the people who carry out our mission every day.” She stated that the union would put forward thoughtful contract language and asked the administration to bargain collaboratively in what she described as a break with past practice. Professor Searcy is an associate professor of music history. She referred to the petition communicated by Professor Marshall, noting that budget cuts and rapid centralization are devastating the School of Music, like other units within the College of Arts and Sciences. The School has lost seven staff members with 100 collective years of experience, who were laid off without faculty consultation and without time to overlap with new staff. As a result, pay and scholarships for student workers and reimbursements have been delayed. She asked the administration to avoid chaos by consulting with faculty so that the University’s mission does not suffer.

Regent Forsman thanked commenters for expressing their views.

REPORTS TO THE BOARD

Regent Forsman invited representatives to elaborate upon their written reports. ASUW Bothell President Adan Rodriguez was absent. UWAA President Sabrina Taylor and Faculty Senate Chair Professor Aarti Bhat declined to supplement their written reports.

ASUW Tacoma President Rae Watkins reported that the student governments have submitted their nominees to be the next Student Regent to the Governor’s Office. ASUW Tacoma has its new team in place for the next academic year. She reported that students are outraged, fearful, and exhausted because of safety concerns and that too many have died.

ASUW Seattle President Nandana Jaideep stated that many ASUW Senate bills address critical student needs, such as a \$19,000 allocation to the food pantry or \$5,000 to support immigration-related student legal services. Following the recent murder of a student, student leaders are advocating for mesh screens on residence hall windows and the adoption of the Okanagan Charter. Governing documents are being revised and ASUW is focusing on moving from advocacy to implementation.

GPSS President Ryan Wicklund reported that students are concerned about library access and course infrastructure following the Canvas outage. With respect to the recent killing

of a student, he stated that the University has an obligation to keep its students safe and to resist the ontological targeting of the vulnerable.

At 9:14 a.m. Regent Forsman announced that the Board would recess for committee meetings until noon.

REPORT OF THE CHAIR

Regent Forsman recalled the meeting to order at 12:32 p.m. Delay of meeting signs from the previous announced time of noon were duly posted.

Regent Forsman stated that the next few weeks are a ceremonial time. Ritual allows people to define themselves in communities, even as there are unsettling opportunities and terrifying threats around them. Regents appreciate hearing what is on students' minds. They care deeply for them and more information helps University leadership know how better to help.

REPORT OF THE PRESIDENT

President Jones is pleased to meet again on the Seattle campus. Over the past nine and a half months, he has learned much about how the University operates. He has enjoyed the cherry blossoms a second time and is amazed that their blooming attracts so many alumni, students, and global tourists to spend time on campus.

He offered his sincerest condolences to the friends and family of the student murdered at Nordheim Court. This is a heartbreaking and deeply unsettling crime for all students, and especially for trans students. Staff work hard to make the UW a safe place for learning. Student Life has been reaching out with resources to those directly and indirectly impacted. The suspect was arrested hours after images were released. He is grateful to the Seattle Police Department and hopes students take comfort in knowing that the suspect is no longer on the loose.

President Jones has spent the past months building internal and external relationships. Conversations about the Strategic Framework have allowed him to build those relationships more quickly and deeply. He thanked Regents for their support and for the opportunity to have conversations with different constituencies. He visited Yakima last weekend for 509 Day, where he attended a community event with UW alumni. He thanked Regent and Mrs. Tamaki for hosting an informal lunch for him with community leaders prior to the larger event.

With respect to staff, UW Medicine CFO Jon Alford is proving to be a great collaborator. UW Medicine CEO Tim Dellit has put together a great team and has been aligning it with the central administration since he began. He is delighted to welcome David Lance to be his chief of staff. Mr. Lance was formerly chief of staff to Seattle University's provost and served as associate university counsel.

President Jones is excited for commencement season. The Seattle commencement will feature Mary Brunkow, alumna and Nobel Laureate. Her work, and the work of fellow

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Nobel Laureate Professor David Baker, powerfully convey the importance of the basic research carried out at universities and the necessity of significant state and federal funding for that research. President Jones is likewise excited that the FIFA World Cup is coming to Seattle, likely bringing with it nearly a\$1 billion of economic impact and 5 billion viewers. The UW intends to harvest this opportunity as a partner host and he is exploring a summit to broaden recognition of the UW's excellence and public mission.

REPORT OF THE CEO, UW MEDICINE

Regent Forsman announced that there would be no CEO's Report because Dr. Dellit was testifying in court.

See Attachment UWM.

REPORT OF THE UWMC COMMITTEE

Regent Rhoads reported that the Committee met twice by Zoom since the March Board meeting, on March 26 and April 30. Each meeting begins with remarks from Brad Simmons, President of UW Medicine Hospitals & Clinics, and Jita Buño, CEO of UW Medical Center. This is followed by a patient story and financial key performance indicators with a focus on those pertinent to the quality of patient care. The Committee reviews coordinated quality improvement, risk management, and peer review information in executive session, including monthly and annual reports on patient quality metrics and goals, serious harm incidents and responses to those incidents, and non-public details of credentialling. In March, the Committee reviewed the Culture of Safety survey results and in April the Committee learned about the process around reporting and responding to serious incidents in our hospitals.

Regent Rhoads recognized Regent Tamaki for taking the initiative that led to this creation of this Committee last March. The UWMC Committee pulls a critical University function as close to Regents as possible. The School of Medicine is an engine of the UW's research excellence. Patient care trains clinicians for a five-state region and is a critical element of the UW's public service. It is also an area of enormous risk. Regents have become increasingly attuned to litigation risk in King County. The creation of this Committee brings Regents closer to the quality improvement that mitigates that risk and allows us to serve the public better. Thanks to Regent Tamaki's initiative, Regents see all sides of UW Medicine: we see patient safety and quality through the UWMC Committee, we see finances and key clinical metrics at every Board meeting in two places, the regular Budget Report and the CEO's Report, and in the annual consolidated budgets, and we see strategy through the UW Medicine Advisory Board.

Mr. Simmons stated that he is also happy to welcome Mr. Alford to UW Medicine. In the next few weeks, the School of Medicine will welcome Dr. Tricia Wong from UCLA as the new chair of the very large and important Department of Medicine. He concluded by congratulating Ms. Buño because the Centers for Medicare and Medicaid Services (CMS) have granted UWMC a four-star rating, something few academic medical centers achieve, and by noting that UW Medicine is working with the City and County to prepare for the World Cup, especially at Harborview Medical Center.

Ms. Buño reported that, like President Jones, her nine months at the UW have been spent building relationships. There have been significant improvements in hospital throughput and quality. UWMC remains capacity constrained. Last week was Patient Experience Week. Patients consistently rank many UWMC units in the national top 10, which is particularly impressive in light of UWMC's aging infrastructure and numerous two-bed rooms.

BOARD ITEMS

University of Washington 2026-2030 Strategic Framework (Agenda No. B-1) (Information)

Regent Forsman explained that Regents consistently conveyed their expectation that a strategic plan would be developed to President Jones during the hiring process, at the July Board Retreat just before he began, and in subsequent discussions of his performance. As a result, they are delighted to hear the presentation of the first step in this direction.

President Jones stated that Regents' expectations were clear and thanked them for the mandate and for their engagement. This strategic plan will orient the UW's next five years and beyond. The framework is the first deliverable. The plan will be the second deliverable, and will be developed over the summer. The process has involved deep conversations with many different constituencies.

Provost Serio observed that this is the framework for defining the future of the University together. She highlighted the vision, three key pillars, and the fourth, foundational pillar as outlined in the attached document and slides, all of which constitute new approaches to serving the public good.

President Jones outlined next steps, explaining that committees will work across each pillar to identify big, strategic ideas and big bets that he intends to launch at his October Annual Address. Subsequently, these ideas and bets will be integrated into unit-level strategic plans to orient the University for the coming five years and the five years beyond.

Regent Fuller observed that the framework balances ambition with operational realism and provides a framework for decision-making. She asked how it will drive prioritization and how it will be reported to Regents. President Jones replied that he would prefer having only five or six big bets with big returns and to invest the savings from operational excellence initiatives into what he called P4s or public- public-private-philanthropic partnerships. Provost Serio added that the next phase will establish specific goals and metrics for each goal. She imagines that different pillars will be reported to Regents at different times.

Regent Walker noted that the draft framework made no mention of the upcoming campaign. President Jones responded by thanking the Campaign Organizing Task Force (COTF) and sharing that the next phase of the strategic plan will align the development of the big bets with the upcoming campaign. The goal of graduating students without debt is one example of a potential linkage with the campaign.

Regent Rhoads asked how staff will whittle a long list of potential big bets down to five or six. She imagines that the final bets would be bold ideas with positive public perception that leverage the UW's unique assets and partners with the region's unique corporate, nonprofit, and governmental partners. President Jones stated that the UW must think and act differently to do things that the University cannot do alone.

Regent Barsness observed that faculty and staff are a critical internal audience because they will execute the plan. She asked how they will be able to articulate what they do with reference to the plan. Provost Serio agreed. Regent Barsness continued by asking toward what distinctive value proposition the plan will drive the UW. Regent Walker observed that concepts bring disaggregated entities together. Internal communications allow people to see themselves contributing. President Jones agreed that the plan should not be interchangeable and should leverage the UW and Seattle's comparative advantages.

Regent Fuller noted that the student experience is more than access and completion. Provost Serio replied that the learning outcomes work discussed earlier helps to fill in what lies between and after those two points. The prospect of P4s suggests the importance of co-curriculars, as was also discussed earlier.

Regent Zeeck stated that he did not hear faculty and staff buy-in from the faculty member and the staff member who provided public comment today. UW leaders need to make the case for strategic change. The platform is burning. Faculty and staff need a clear answer to the question of 'what's in it for me?' The need for the plan is clear to UW leaders but in this context it is not yet obvious to everyone else.

See Attachment B-1.

Preliminary Fiscal Year 2027 Consolidated Budget (Agenda No. B-2) (Information)

Provost Serio reported that this is her third budget cycle at the UW and offered kudos to the team. Each year, their work is smoother and more strategic.

Jason Campbell, Senior Vice President, Finance, Planning & Budgeting (FPB), and CFO, reported that this is his ninth budget cycle and thanked thousands of planners across the UW for their efforts as well as Jed Bradley, Assistant Vice President, Budget, Policy, and Strategy, for stepping up to lead budget development this year. The proposed budget is for the first time a consolidated budget, designed to create through lines between operating and capital resources and to provide pertinent, digestible, contextual information. The preliminary budget reflects best assumptions at the end of April. These will be updated for the June action item. Backfilling for the budgets of UWINCO and University Advancement consequent upon the Board's action to increase the Consolidated Endowment Fund (CEF) spending rate and to decrease administrative fees levied thereon is included in the preliminary budget but is invisible because of scale. Again for the first time, the preliminary budget aligns budget methodologies and accounting for both the Academy (UWA) and UW Medicine (UWM), bringing categories closer to financial statement forecast. For this reason, Figure 2 in Attachment 1 recasts fiscal year (FY) 2026 information using the same methodology as FY27 information.

With \$11.5 billion in sources and \$11.5 billion in uses, the preliminary budget is slightly net-positive. UWA units have been held to break-even results or better for the second year in a row. Core operating revenues are budget to increase 4.5 percent because FY26 saw better than expected indirect cost recoveries. Attachment 2 contains proposed tuition levels, with increases of between 0 and 5 percent with the exception of the UW Bothell nursing program, which is moving from a cohort model to a Graduate Tier II model. Because of the effective date, continuing students will pay an effective 3.3 percent increase, rather than the headline 8.6 percent. Financial aid has been carefully balanced this year. The State reduced its base appropriation in FY26 and again this year, resulting in an effective fund split of 23 percent. The budget assumes a merit increase of 2 percent for non-classified staff. With respect to auxiliary enterprises, these consist of 3,000 different units including the School of Medicine (SOM), Housing & Food Services (HFS), and Intercollegiate Athletics (ICA). Within the SOM, the Department of Laboratory Medicine & Pathology is using some of its net position. ICA is seeing ongoing challenges, so expense control, revenue growth, and institutional support are important. The operating deficit stems primarily from the foregone half share. He will provide more detail on how the administration proposes to bridge this gap in June.

Asked whether ICA has significant interest costs, Mr. Campbell replied that ICA pays interest on stadium debt and on operating loans through the Capital Assets Program (CAP). Regent Zeeck observed that he appreciates close work with ICA to regularize its figures and that he sees a path to full share in 2031.

Asked whether progress had been made at eliminating the University's gap between revenues and expenses, Mr. Campbell stated that this is correct with respect to core resources. Last year's budget cuts brought revenues and expenses into better alignment. Asked further where revenue from the Invested Funds (IF) appears, Mr. Campbell responded that it appears among core resources as 'other operating revenue.'

Research is tracking positive to budget in FY26 and is budgeted for a 5 percent contraction in FY27 relative to the FY26 forecast. Assumptions around gifts and endowment income are conservative.

Jon Alford, CFO, UW Medicine, and Vice President for Medical Affairs, reported on major external headwinds, many of which are new in the past three years. First, HR 1 means that fewer Americans will be eligible for healthcare as of January 1, 2027. Taken together with the reduction of the qualification window for governmental pay after a procedure from 90 to 30 days, this is a \$31 million reduction to net revenue. Secondly, state-level caps on PEBB/SEBB reimbursement results in a further \$21 million reduction. Thirdly, without contract intervention, commercial reimbursements will increase \$50 million. Fourthly, collective bargaining agreements are expected to increase compensations costs for classified staff by 5 percent or \$105 million and for non-classified staff by 2 percent. Fifthly, pharmaceutical and supply costs are inflating by approximately \$50 million. Sixthly, the cost of self- and reinsurance adds a further \$13 million to \$17 million. Finally, revenue-sharing with the Fred Hutchinson Cancer Center (FHCC) will shift from 50/50 to 25/75, reducing revenue by a further \$16 million. There are opportunities to make up much of this through efficiencies and improved charge capture and denials management. Tax revenue from King County for Harborview

Medical Center (HMC) includes \$48 million in operating funding, \$34 million in capital funding, and \$42 million from bonds that go directly to the County. There is also a one-time \$31 million to offset HR 1 impact on academic medical centers.

Asked whether other academic health systems are seeing these gaps, Mr. Alford replied that UWM is not alone. Johns Hopkins Medicine faces a \$800 million gap this year. Regent Zeeck noted that what Mr. Alford just explained is exactly what he meant with respect to the strategic plan: UWM faces a new context and here is how to meet it. Clear expression of the reason for leadership decisions encourages confidence in decision-making.

Rodney Worden, Interim Vice President, Facilities, explained that a deferred maintenance backlog of \$3.5 billion, decarbonization costs of \$1.6 billion, and UWMC expansion costs in the low double-digit billions constitute a daunting scale of needs. Alignment of capital and operational budgeting is a key element of addressing that. Mr. Bradley observed that the consolidated budget better conveys the interrelatedness of these two areas. For instance, lagging maintenance spending results in the growth of deferred maintenance. Decarbonization can lower costs as well as increase costs. Capital needs are accelerating faster than traditional funding sources can support, especially with respect to UWMC's capital needs. Seattle regulatory compliance constrains the scope of some renewal projects. Requests to access debt exceed institutional capacity. The University needs a more robust capital strategy: there are \$10 billion in capital needs and institutional capacity of \$3 billion over the next decade. The state provides \$125 million each year. Student fees in the Building Account provide a further \$100 million each year. This is not enough. Moving forward, capital planning will have stronger front-end requirements and greater discipline. This will result in fewer projects that better align with institutional priorities and capacity. Planned legislative requests in 2027 include four projects including major projects at the Bothell and Tacoma campuses, and a further \$100 million from Climate Commitment Act funds for the projects necessary to decarbonize the UW's utility operations. The budget concludes with a ten-year look-ahead that prioritizes and identifies potential projects.

Mr. Campbell informed Regents that he will return in June with a finalized consolidated budget including ICA's budget, tuition and fee levels, and the UWM debt wedge. This year, staff will propose that UWM be able to reimburse itself with any unspent capacity from the wedge up to its full value so that the University does not draw debt without using it and so as to free up UWM funding from other sources such as equity.

See Attachment B-2.

CONSENT AGENDA

Regent Forsman noted that there were twenty-one items requiring approval on the consent agenda. Hearing no questions or objections, Regent Forsman called for a motion.

MOTION: Upon the recommendation of the Chair and the motion made by Regent Rhoads, seconded by Regent Zeeck, the Board voted to approve the eleven

items on the consent agenda below. Regents Barsness and Hernandez abstained from Item No. A-1.

Approval of Minutes of the Meeting on March 12, 2026

Academic and Administrative Appointments (Agenda No. A-1)

It was the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents approve the appointments to the University faculty and administration as presented on the attached list.

See Attachment A-1.

Approve Graduate Certificate in Instructional Leadership in the College of Education (Agenda No. A-2)

It was the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents grant authority to the Graduate Faculty of the College of Education to offer the Graduate Certificate in Instructional Leadership, effective Autumn Quarter 2026.

This graduate certificate program will be a tuition-based program. This graduate program will have provisional status with a review scheduled for the 2030-31 academic year to determine whether to grant continuing status. If continuing status is granted, the program will be included in future ten-year reviews alongside other programs in the unit.

See Attachment A-2.

Approve Master of Science in Environmental Science in the School of Interdisciplinary Arts and Sciences, UW Tacoma (Agenda No. A-3)

It was the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents grant authority to the Graduate Faculty of the UW Tacoma Department of Sciences and Mathematics to offer the Master of Science in Environmental Science, effective Autumn Quarter 2026.

This master's degree program will be a tuition-based program. This graduate program will have provisional status with a review scheduled for the 2030-31 academic year to determine whether to grant continuing status. If continuing status is granted, the program will be included in future ten-year reviews alongside other programs in the unit.

See Attachment A-3.

Approve Master of Arts in Near and Middle Eastern Studies in the College of Arts and Sciences (Agenda No. A-4)

It was the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents grant authority to the Graduate Faculty of the

Department of Middle Eastern Languages and Cultures to offer the Master of Arts in Near and Middle Eastern Studies, effective Autumn Quarter 2026.

This master's degree will be a tuition-based program. This graduate program will have provisional status with a review scheduled for the 2030-2031 academic year to determine whether to grant continuing status. If continuing status is granted, the program will be included in future ten-year reviews alongside other programs in the unit.

See Attachment A-4.

Approve Program Title Changes in the Jackson School of International Studies

(Agenda No. A-5)

It was the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents grant authority to the graduate faculty of the Jackson School of International Studies at UW Seattle to change the title of the Master of Arts in International Studies (Russia, East European and Central Asian Studies) and the Graduate Certificate in Russian, East European and Central Asian Studies effective Autumn 2026. The new titles will be:

- Master of Arts in International Studies (European, Russian, and Eurasian Studies), and
- Graduate Certificate in European, Russian, and Eurasian Studies.

The program will undergo curriculum updates with the Graduate School.

See Attachment A-5.

Approve Transfer of Master of Science in Data Sciences from the Graduate School to the Department of Statistics in the College of Arts and Sciences (Agenda No. A-6)

It was the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents grant authority to the Dean of the Graduate School and the Dean of the College of Arts & Sciences to transfer the M.S. in Data Science program from the Graduate School to the Department of Statistics in the College of Arts & Sciences, effective July 1, 2026.

See Attachment A-6.

Approve Transfer of Master of Human-Computer Interaction + Design from the Graduate School to the School of Art, Art History + Design in the College of Arts and Sciences (Agenda No. A-7)

It was the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents grant authority to the Dean of the Graduate School and the Dean of the College of Arts & Sciences to transfer the Master of Human-Computer Interaction + Design program from the Graduate School to the School of Art, Art History + Design in the College of Arts & Sciences, effective July 1, 2026.

See Attachment A–7.

Approve Student Services and Activities Fees Increase for the Bothell Campus, 2026-27 (Agenda No. A–9)

It was the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents approve for the Bothell campus:

- Increasing the Services & Activities (S&A) fee level to \$116 per full-time student, per quarter for 2026-27, an increase of 3.6% or \$4 per quarter;
- Increasing the Sports Field Fee to \$32 per full-time student, per quarter for 2026-2027, an increase of 3.2% or \$1 per quarter;
- Increasing the Activities & Recreation Center (ARC1, Construction and Operations) fee level to \$153 per full-time student, per quarter for 2026-27, an increase of 2.0% or \$3 per quarter;
- Increasing the Student Activities Center Programming/ARC2 fee to \$25 per student, per quarter, for 2026-2027, an increase of 4.0% or \$1 per quarter;
- Allocating **\$4,416,781** for the 2026-27 annual cycle, which is inclusive of spending authority on excess fees and reflects proposed increases to the S&A Fee, ARC Programming Fee and Sports Field Fee rates to levels noted above;
- Using **\$256,177** of long-term funds to support several efforts;
- Total allocation for 2026-27 annual budget and long-term funds is **\$4,672,958**; and
- The Service and Activities Fee Bylaw Revisions.

See Attachment A–9.

Approve Student Services and Activities Fees Increase for the Seattle Campus, 2026-27 (Agenda No. A–10)

It was the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents approve for the Seattle campus:

- Increasing the Services & Activities (S&A) fee level to \$182 per full-time student, per quarter for 2026-27; an increase of 4% or \$7 per quarter;
- Allocating \$24,360,379 for 2026-27 program operations;

- Maintaining the Student Facilities Renovation Fee (i.e., the Husky Union Building, Hall Health Primary Care Center, and Ethnic Cultural Center bond) of \$70 per quarter for 2026-27;
- Maintaining the IMA Bond Fee of \$32 per quarter for 2026-27; and
- Modifying the UW-Seattle S&A Fee Guidelines (track changes included in the Guidelines Attachment), for which Regental approval is required:
 - Title I, Section VII: revising Guideline to “Any University unit may request funding from the S&A Fee through processes described in the S&A Fee Committee’s policies.”
 - Title III, Section I.A: revising Guideline to “The Committee’s term begins once at least two-thirds of the eleven (11) Representatives have been appointed by ASUW and GPSS and at least one University Administration representative has been appointed.”
 - Title III, Section III.A: revising Guideline to “The SAF Chair for the following year must be nominated at least one (1) week before the last SAF meeting for the academic year. All nominees will be given the opportunity to speak to the Committee. The nominee receiving a majority vote will become the new Committee Chair at the end of the spring quarter or following the Regental approval of the final budget, whichever is later. At any Committee Member’s request, the vote will be delayed for a period of one (1) week for further deliberation. The new Chair must be confirmed as an ASUW or GPSS committee nominee prior to the beginning of their term.”

See Attachment A–10.

Approve Student Services and Activities Fees Increase for the Tacoma Campus, 2025-26 (Agenda No. A–11)

It was the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents approve for the Tacoma campus:

- Increasing the 2026-27 S&A fee to \$172 per full-time student per quarter;
- Keeping the Tacoma Y fee level at \$180 per quarter for 2026-27: this fee is prorated for students enrolled in less than 10 credits; and
- Allocating \$2,457,164 for 2026-27 program operations, including \$2,234,558 from projected 2026-27 fee revenue and \$222,606 from the short-term contingency fund. Withdrawals from the short-term contingency fund consist of funds allocated for FY2025 but not used.

See Attachment A–11.

Approve Student Technology Fee Increase for the Bothell Campus, 2026-27 (Agenda No. A-12)

It was the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents approve increasing the Student Technology Fee level for the Bothell campus to \$43 per full-time student, per quarter for 2026-27.

See Attachment A-12.

Approve Student Technology Fee Increase for the Seattle Campus, 2026-27 (Agenda No. A-13)

It was the recommendation of the Student Technology Fee Committee (STFC), the Associated Students of the University of Washington (ASUW), and (pending) the Graduate and Professional Student Senate (GPSS) that the Board of Regents approve the following plans for the Student Technology Fee (STF) rate for the Seattle campus:

- Increasing the Student Technology Fee rate from \$32 to \$38 per quarter for all eligible University of Washington – Seattle students for the 2026-27 academic year, starting Summer 2026, an increase of 18.75 percent; and
- Maintaining a healthy STF operating reserve balance of \$1.5 million to fulfill ongoing operational and recurring award obligations.

See Attachment A-13.

Approve Student Technology Fee Increase for the Tacoma Campus, 2026-27 (Agenda No. A-14)

It was the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents approve for the Tacoma campus:

- Increasing the Student Technology Fee level from \$47 to \$49 per full-time student per quarter for 2026-2027, a 4.26% increase; and
- Allocating \$593,792.40 for the Student Technology Annual Allocation request for the 2026-27 academic year approved by ASUWT Executive Board on April 3, 2026.

See Attachment A-14.

Approve New Student Enrollment & Orientation Fee Increase for the Bothell Campus, 2026-27 (Agenda No. A-18)

It was the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents approve for the Bothell campus:

- Increasing the New Student Enrollment and Orientation Fee (NSEOF) rate to \$455 per incoming student in autumn 2026 for students starting in the 2026-27 cohort; an increase of 7% or \$30; and
- Allocating \$98,311 in new incremental revenue for FY27, compared to FY26.

See Attachment A–18.

Approve New Student Enrollment & Orientation Fee Increase for the Seattle Campus, 2026-27 (Agenda No. A–19)

It was the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents approve for the Seattle campus:

- Increasing the New Student Enrollment and Orientation Fee (NSEOF) rate to \$467 per incoming student in autumn 2026 for students starting in the 2026-27 cohort; an increase of 3.55% or \$16;
- Allocating \$147,200 in new incremental revenue for FY27; and
- Allocating \$65,000 from reserve funds to support personnel wage and benefit rate increases and new allocation funding for 2026-27.

See Attachment A–19.

Approve New Student Enrollment & Orientation Fee Increase for the Tacoma Campus, 2026-27 (Agenda No. A–8)

It was the recommendation of the administration and the NSEOF Student Advisory Council that the Board of Regents approve for the Tacoma campus:

- Increasing the New Student Enrollment and Orientation Fee (NSEOF) to \$321; an increase of 7% or \$21 per incoming student, to be charged in autumn 2026 to students who will be part of the winter 2027 cohort; and
- Allocating \$40,887 in new incremental revenue for FY27.

See Attachment A–20.

Approve Transportation Fee Revisions for the Seattle Campus (Agenda No. F–1)

It was the recommendation of the administration and the Finance and Asset Management Committee that the Board of Regents approve an increase of parking fees on Seattle campus not to exceed the Seattle Consumer Price Index (CPI) from fiscal year (FY) 2027 to FY29.

The proposed fee revisions for FY27 would be effective on July 1, 2026, for daily, monthly, and annual products; on June 22, 2026, for summer quarter products; and applicable immediately to advance sales of products for use during those periods or later. The proposed fee revisions for FY28 and FY29 would be effective each year on July 1. Products for summer quarter are effective on the first day of the quarter.

See Attachment F-1.

Approve Amendments to UW Retirement Plan and Voluntary Retirement Plan
(Agenda No. F-2)

It was the recommendation of the administration and the Finance and Asset Management Committee that the Board of Regents approve the following retirement plan amendments and related plan restatements:

1. 401(a) Plan for Selected Employees Amendment;
2. University of Washington Supplemental Retirement Plan (UWSRP) Amendments;
3. Voluntary Investment Program (VIP) Roth Amendment;
4. VIP Timing Amendment; and
5. University of Washington Retirement Plan (UWRP) Eligible Earnings Amendment.

See Attachment F-2.

Approve Appointment to Advisory Committee on Real Estate (Agenda No. F-3)

It was the recommendation of the Finance and Asset Management Committee and the administration that the Board of Regents appoint Jon Hallgrimson to the Advisory Committee on Real Estate (ACRE) for a term running from May 14, 2026, to September 30, 2028.

See Attachment F-3.

Approve Seattle Campus Hot Water Loop Phase 1 (Agenda No. F-5)

It was the recommendation of the administration and the Finance and Asset Management Committee that the Board of Regents:

1. approve the Project Budget of \$47.5 million; and
2. delegate authority to the President or his designee to execute contract amendments for construction contracts.

See Attachment F-5.

STANDING COMMITTEES

UW MEDICAL CENTER COMMITTEE: Regent Rhoads, Chair

The following items were presented for information or action under delegated authority during the UW Medical Center Committee meetings.

Financial Key Performance Indicators—March (Agenda No. M-1) (Information only)

See Attachment M-1.

Quality and Safety Report—March (Agenda No. M-2) (Information only)

See Attachment M-2.*

Approve Provider Credentials—March (Agenda No. M-3) (Action under delegated authority)

See Attachment M-3.

Financial Key Performance Indicators—April (Agenda No. M-4) (Information only)

See Attachment M-4.

Quality and Safety Report—April (Agenda No. M-5) (Information only)

See Attachment M-5.*

Approve Provider Credentials—April (Agenda No. M-6) (Action under delegated authority)

See Attachment M-6.

** Coordinated quality improvement/risk management/peer review information is confidential under RCW 70.41.200/4.24.205/4.24.250/43.70.510.*

ACADEMIC AND STUDENT AFFAIRS COMMITTEE: Regent Rhoads, Chair

The following items were presented for information during the Academic and Student Affairs Committee meeting.

Review Student U-PASS Fee Maintenance for the Bothell Campus, 2026-27 (Agenda No. A-15) (Information only)

See Attachment A-15.

Review Student U-PASS Fee Increase for the Seattle Campus, 2026-27 (Agenda No. A-16) (Information only)

See Attachment A-16.

Review Student U-PASS Fee Maintenance for the Tacoma Campus, 2026-27 (Agenda No. A-17) (Information only)

See Attachment A-17.

Provost's Report (Agenda No. A-21) (Information only)

See Attachment A-21.

Panel: Provost's Academy, Cohort 1 (Agenda No. A-22) (Information only)

See Attachment A-22.

Updates on Institutional Accreditation (Agenda No. A-23) (Information only)

See Attachment A-23.

FINANCE AND ASSET MANAGEMENT COMMITTEE: Regent Fuller, Chair

The following items were presented for information during the Finance and Asset Management Committee meeting.

Budget, Finance, and Capital Report (Agenda No. F-4) (Information only)

See Attachment F-4.

Annual UWINCO Report (Agenda No. F-6) (Information only)

See Attachment F-6.

Cambridge Associates Report (Agenda No. F-7) (Information only)

See Attachment F-7.

DATE FOR NEXT MEETINGS

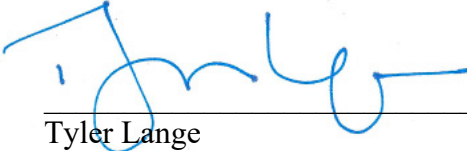
Regent Forsman announced that the next regular meetings of the Board will be held on Wednesday, June 10, and Thursday, June 11, 2026, in the Petersen Room of the Allen Library.

EXECUTIVE SESSIONS

Regent Forsman announced that the Board would hold executive sessions to discuss pending or potential litigation with counsel present and to review the performance of public employees, per 42.30.110 RCW. He asked counsel and designated staff to remain in the room for the first one and President Jones only remain for the first portion of the second one.

ADJOURNMENT

Returning to open session and hearing no further business, the regular meeting was adjourned at 5:11 p.m.



Tyler Lange
Secretary of the Board of Regents

Approved at the meeting of the Board on June 11, 2026.